

Registered number: 2569614  
Charity number: 1005075

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**THE REDBRIDGE COUNCIL FOR VOLUNTARY SERVICE**  
(A company limited by guarantee)

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**TRUSTEES' REPORT AND FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 MARCH 2020**

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**THE REDBRIDGE COUNCIL FOR VOLUNTARY SERVICE**  
(A company limited by guarantee)

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**THE REDBRIDGE COUNCIL FOR VOLUNTARY SERVICE**  
(A company limited by guarantee)

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**REFERENCE AND ADMINISTRATIVE DETAILS OF THE COMPANY, ITS TRUSTEES AND ADVISERS  
FOR THE YEAR ENDED 31 MARCH 2020**

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<b>Trustees</b>	V Cummins, Chair B Chaudhry B Tahir C Rowan H Popat A Garrard J Brindley K White B Spinks (resigned 9 December 2019)
<b>Company registered number</b>	2569614
<b>Charity registered number</b>	1005075
<b>Registered office</b>	103 Cranbrook Road 1st Floor Rear Ilford IG1 4PU
<b>Independent auditors</b>	Haslers Chartered Accountants Statutory Auditor Old Station Road Loughton Essex IG10 4PL

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**THE REDBRIDGE COUNCIL FOR VOLUNTARY SERVICE**  
**(A company limited by guarantee)**

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**TRUSTEES' REPORT**  
**FOR THE YEAR ENDED 31 MARCH 2020**

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The Trustees present their annual report together with the audited financial statements of the Company for the year 1 April 2019 to 31 March 2020. The annual report serves the purposes of both a Trustees' report and a directors' report under company law. The Trustees confirm that the annual report and financial statements of the charitable company comply with the current statutory requirements, the requirements of the charitable company's governing document and the provisions of the Statement of Recommended Practice (SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2015) as amended by Update Bulletin 1 (effective January 2015).

Since the Company qualifies as small under section 382 of the Companies Act 2006, the strategic report required of medium and large companies under the Companies Act 2006 (Strategic Report and Directors' Report) Regulations 2013 has been omitted.

**Objectives and activities**

**a. Policies and objectives**

The principal activity of the charity is the coordination of the work of voluntary organisations within the London Borough of Redbridge, in order to promote, support and develop a strong, effective and independent voluntary and community sector in Redbridge.

The key aims of the charity are as follows:-

- Redbridge voluntary and community sector to be strong and strategic partners when working with local statutory bodies and promoting a positive vision of Redbridge.
- Redbridge voluntary and community sector to maintain its independence and flexibility.
- RedbridgeCVS to be a credible and authoritative representative of the voluntary and community sector.
- RedbridgeCVS to be able to respond to Redbridge voluntary and community sector support and development needs; enabling Redbridge voluntary and community sector to grow to meet local needs.
- RedbridgeCVS to encourage, support and facilitate the development of sustainable communities.
- RedbridgeCVS to provide sound planning for sustainability in order to continue the furtherance of our work with the voluntary and community sector in Redbridge.

There is a set of objectives and outcomes for each of the aims in the "RedbridgeCVS Strategic Plan 2020-2023 " which is available on request

In setting objectives and planning for activities, the Trustees have given due consideration to general guidance published by the Charity Commission relating to public benefit, including the guidance 'Public benefit: running a charity (PB2)'.

**b. Volunteers**

The charity has welcomed volunteer helpers in assisting with communications with the membership and the wider voluntary sector and in various administrative tasks.



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**THE REDBRIDGE COUNCIL FOR VOLUNTARY SERVICE**  
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**TRUSTEES' REPORT (CONTINUED)**  
**FOR THE YEAR ENDED 31 MARCH 2020**

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**Achievements and performance**

**a. Review of activities**

The key activities of the charity during the year were:-

Delivering development work and capacity building support to local small and medium sized voluntary and community groups;

Hosting 8 Redbridge Voluntary Sector Network meetings;

Producing 49 email bulletins, sent to over 800 local people and voluntary groups;

Providing support for 75 voluntary and community organisations with good governance, policies, procedures and funding applications, raising £632,088 for local projects;

Delivering 15 training sessions to 101 learners;

Delivering a Volunteer Centre which referred over 400 volunteers to local volunteering opportunities, undertook a wide range of community outreach activities, hosted a successful Volunteers Fair and delivered a National Volunteers Week campaign;

Providing and maintaining a database of all known voluntary and community groups in Redbridge;

Managing the Fit For Fun exercise programme, to deliver fitness activities to 38 local groups with 520 individual participants who would otherwise be unlikely to take part in regular or organised physical activity via their community groups;

Playing the role of 'Compact Champion' to ensure the positive use of the local Compact to enhance the partnership between local voluntary and statutory sector agencies;

Positively liaising with key statutory partners through membership of the Redbridge Borough Partnership, the Work Redbridge Partnership, the Redbridge Health and Wellbeing Board, the Redbridge Safer Communities Partnership and the provision of formal support for the elected voluntary sector representatives of the Public and Voluntary Sectors' Partnership and Safer Neighbourhood Board;

Hosting a Health Partnerships post to enhance the relationships between local voluntary and community groups and local NHS services and commissioners. This work has included supporting a multi-agency TB partnership, and recruiting and managing a team of 16 Health Buddies to engage with local communities on sensitive issues such as Cancer and HIV and TB testing and treatment;

Delivering a Social Prescribing service covering all 42 GP practices in Redbridge, and supporting 275 individuals to access non-clinical support services in the community;

The RedbridgeCVS Employment and Skills Team has successfully delivered a wide range of support services, including delivery of employability support, information, advice and guidance to unemployed residents in Redbridge and across east London following its successful bids to be a lead partner on two multi-borough London Councils/ESF contracts.

These contracts have proved highly challenging, but the team have supported 190 individuals who are unemployed with their journey into work;

Providing information services including online resources and individual support to voluntary and community organisations in Redbridge;

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**THE REDBRIDGE COUNCIL FOR VOLUNTARY SERVICE**  
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**TRUSTEES' REPORT (CONTINUED)**  
**FOR THE YEAR ENDED 31 MARCH 2020**

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**Achievements and performance (continued)**

Providing a multi-purpose website, which is accessed by around 10,500 people per month;

Providing regular Twitter updates, received by over 1,300 followers;

**Financial review**

**a. Going concern**

After making appropriate enquiries, the Trustees have a reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future. For this reason, they continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the accounting policies.

**b. Reserves policy**

The charity's funds have been applied wholly in pursuit of charitable objectives. RedbridgeCVS believes that the charity should hold reserves because;

1. it has no endowment funding and is dependent on income from grants and contracts from year to year, which are inevitably subject to fluctuation; and
2. it requires protection against and the ability to continue operating despite catastrophic or lesser but damaging events.

The Trustees believe that the minimum level of reserves should be the equivalent of three months operating costs (calculated and reviewed annually).

**c. Principal funding**

Our principal source of funding are grants, service delivery contracts and payment by results contracts. There is a continuous effort to maintain and diversify funding in partnership with our member organisations.



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**THE REDBRIDGE COUNCIL FOR VOLUNTARY SERVICE**  
**(A company limited by guarantee)**

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**TRUSTEES' REPORT (CONTINUED)**  
**FOR THE YEAR ENDED 31 MARCH 2020**

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**Structure, governance and management**

**a. Constitution**

The Redbridge Council for Voluntary Service is registered as a charitable company limited by guarantee and was set up by a Trust deed

The Redbridge Council for Voluntary Service (RedbridgeCVS) was established as a Registered Charity and Company Limited by Guarantee in 1990. Its governing document is the Memorandum and Articles of Association.

RedbridgeCVS exists to promote and support a strong, effective and independent voluntary and community sector in Redbridge. The organisation actively assists voluntary bodies through the provision of advice and information, the development of new charitable initiatives and joint work with statutory bodies.

Trustees are elected annually at an AGM, with the longest serving one third of members (or higher) being asked to stand down. Trustees are offered individual and group induction and training and have an annual Away Day to review the strategic direction of the Charity. The Trustees meet as the Board at least six times a year. The Board agrees the strategic direction of the Charity, approves its budget and receives reports on progress in achieving organisational objectives from its Chief Officer.

The Charity employs staff which carries out the day to day management of the Company's work. There are line-management structures linking all staff to the Chief Officer, and through them, to the Trustees.

RedbridgeCVS is a member of a number of national bodies, including the National Association for Voluntary and Community Action (NAVCA) and the National Council of Voluntary Organisations (NCVO). These are membership bodies that do not have control over any of the activities of RedbridgeCVS.

RedbridgeCVS has employed a total of 36 staff in this year in addition to around 26 community-based health and social prescribing buddies, employed on a sessional basis. The Charity also uses a number of volunteers through the year to help with its office functions.

During the year the Chief Executive and the Finance Manager resigned to take up other opportunities. The Board appointed Jenny Ellis as Chief Officer and Rajini Kesavan as Finance Manager. The Operations Manager, Liz Pearce retired after many years of great service to the charity and the local community.

**b. Methods of appointment or election of Trustees**

The management of the Company is the responsibility of the Trustees who are elected and co-opted under the terms of the Trust deed.

**c. Organisational structure and decision-making policies**

The Board of Trustees operates with two major sub-committees, Finance and People and Pay. The Board meets not less than 6 times per annum and each of the sub-committees also meet at least 6 times per annum in between Board meetings. The Chair of the Board has authority to act on behalf of the Board on urgent items. Day-to-day management of the charity is delegated to the Chief Officer who reports on actions taken and planned to each meeting of the Board.

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**THE REDBRIDGE COUNCIL FOR VOLUNTARY SERVICE**  
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**TRUSTEES' REPORT (CONTINUED)**  
**FOR THE YEAR ENDED 31 MARCH 2020**

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**Structure, governance and management (continued)**

**d. Policies adopted for the induction and training of Trustees**

There is a structured induction programme for new Trustees based on the Charity Commission advice and guidance for new Trustees. Trustees are also made aware of, and encouraged to attend, external training courses as appropriate. There is also an induction programme covering the specific and planned activities of the charity.

**e. Pay policy for key management personnel**

Senior staff pay is benchmarked using data from NCVO. The policy is for senior staff pay to be competitive.

**f. Financial risk management**

The Trustees have assessed the major risks to which the Company is exposed, in particular those related to the operations and finances of the Company, and are satisfied that systems and procedures are in place to mitigate exposure to the major risks.

**COVID 19**

The charity was affected by COVID 19 primarily by having to close the office, provide additional support to member groups and to reconfigure services that normally rely on person to person contact. The Board completed a complete IT upgrade and replacement project to facilitate mobile working shortly before lockdown which enabled all staff to work remotely and, where necessary, additional equipment to support home working was provided. All of our funders have understood the impact of COVID and funding has continued. Where necessary services have been redesigned including virtual delivery in consultation with funders.

**Plans for future periods**

Our Strategic Plan 2020-2023 outlines our strategic aims and objectives over the next 3 years. These include:

- Facilitating an independent and influential voluntary and community sector. We will:
  - o Develop and communicate an accurate narrative of the changing social and economic environment in Redbridge;
  - o Develop the capacity of the sector;
  - o Represent the sector to statutory bodies and funders;
  - o Promote collaboration and innovation.
- Supporting resilient and socially connected communities. We will:
  - o Use technology to inform, engage and connect;
  - o Develop a broad range of volunteering opportunities reflecting the diversity of the community and its needs;
  - o Develop new opportunities for active citizenship.
- Building a sustainable and flexible organisation. We will:
  - o Develop new sources of income;
  - o Work towards becoming more environmentally responsible.

A copy of the 2020-2023 Strategic Plan is available on the charity's website and on request from the RedbridgeCVS office.



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**THE REDBRIDGE COUNCIL FOR VOLUNTARY SERVICE**  
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**TRUSTEES' REPORT (CONTINUED)**  
**FOR THE YEAR ENDED 31 MARCH 2020**

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**Disclosure of information to auditors**

Each of the persons who are Trustees at the time when this Trustees' report is approved has confirmed that:

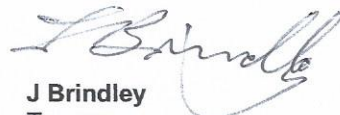
- so far as that Trustee is aware, there is no relevant audit information of which the charity's auditors are unaware, and
- that Trustee has taken all the steps that ought to have been taken as a Trustee in order to be aware of any relevant audit information and to establish that the charity's auditors are aware of that information.

**Auditors**

The auditors, Haslers, have indicated their willingness to continue in office. The designated Trustees will propose a motion reappointing the auditors at a meeting of the Trustees.

Approved by order of the members of the board of Trustees on 2 December 2020 and signed on their behalf by:

  
**V Cummins**  
Chair of Trustees

  
**J Brindley**  
Treasurer



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**THE REDBRIDGE COUNCIL FOR VOLUNTARY SERVICE**  
(A company limited by guarantee)

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**STATEMENT OF TRUSTEES' RESPONSIBILITIES**  
**FOR THE YEAR ENDED 31 MARCH 2020**

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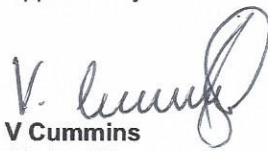
The Trustees (who are also the directors of the Company for the purposes of company law) are responsible for preparing the Trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

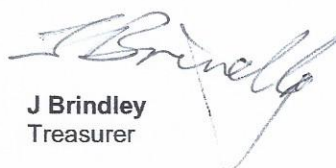
Company law requires the Trustees to prepare financial statements for each financial year. Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102)
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by order of the members of the board of Trustees on 2 December 2020 and signed on its behalf by:

  
**V Cummins**  
Chair of Trustees

  
**J Brindley**  
Treasurer

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**THE REDBRIDGE COUNCIL FOR VOLUNTARY SERVICE**  
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**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THE REDBRIDGE COUNCIL FOR  
VOLUNTARY SERVICE**

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**Opinion**

We have audited the financial statements of The Redbridge Council for Voluntary Service (the 'charitable company') for the year ended 31 March 2020 which comprise the Statement of financial activities, the balance sheet, the statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2020 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

**Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Conclusions relating to going concern**

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.



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**THE REDBRIDGE COUNCIL FOR VOLUNTARY SERVICE**  
(A company limited by guarantee)

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**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THE REDBRIDGE COUNCIL FOR  
VOLUNTARY SERVICE (CONTINUED)**

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**Other information**

The Trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditors' report thereon. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

**Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters where the Charities (Accounts and Reports) Regulations 2008 requires us to report to you if, in our opinion:

- the information given in the Trustees' report is inconsistent in any material respect with the financial statements; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

**Responsibilities of trustees**

As explained more fully in the trustees' responsibilities statement, the Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

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**THE REDBRIDGE COUNCIL FOR VOLUNTARY SERVICE**  
(A company limited by guarantee)

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**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THE REDBRIDGE COUNCIL FOR  
VOLUNTARY SERVICE (CONTINUED)**

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**Auditors' responsibilities for the audit of the financial statements**

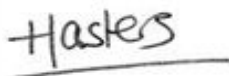
We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditors' report.

**Use of our report**

This report is made solely to the charitable company's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charitable company's trustees those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members, as a body, for our audit work, for this report, or for the opinions we have formed.



**Haslers**  
Chartered Accountants  
Statutory Auditor  
Old Station Road  
Loughton  
Essex  
IG10 4PL

2 December 2020

Haslers are eligible to act as auditors in terms of section 1212 of the Companies Act 2006.

**THE REDBRIDGE COUNCIL FOR VOLUNTARY SERVICE**  
(A company limited by guarantee)

**STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT)  
FOR THE YEAR ENDED 31 MARCH 2020**

	Note	Unrestricted funds 2020 £	Restricted funds 2020 £	Total funds 2020 £	Total funds 2019 £
<b>Income from:</b>					
Charitable activities	2	225,303	871,887	1,097,190	1,570,580
Investments	3	1,194	-	1,194	761
<b>Total income</b>		<b>226,497</b>	<b>871,887</b>	<b>1,098,384</b>	<b>1,571,341</b>
<b>Expenditure on:</b>					
Charitable activities		342,568	841,710	1,184,278	1,276,461
<b>Total expenditure</b>		<b>342,568</b>	<b>841,710</b>	<b>1,184,278</b>	<b>1,276,461</b>
<b>Net (expenditure)/income</b>		<b>(116,071)</b>	<b>30,177</b>	<b>(85,894)</b>	<b>294,880</b>
Transfers between funds	12	(1,253)	1,253	-	-
<b>Net movement in funds</b>		<b>(117,324)</b>	<b>31,430</b>	<b>(85,894)</b>	<b>294,880</b>
<b>Reconciliation of funds:</b>					
Total funds brought forward		693,469	282,313	975,782	680,902
Net movement in funds		(117,324)	31,430	(85,894)	294,880
<b>Total funds carried forward</b>		<b>576,145</b>	<b>313,743</b>	<b>889,888</b>	<b>975,782</b>

The Statement of financial activities includes all gains and losses recognised in the year.

The notes on pages 16 to 31 form part of these financial statements.



**THE REDBRIDGE COUNCIL FOR VOLUNTARY SERVICE**  
**(A company limited by guarantee)**  
**REGISTERED NUMBER: 2569614**

**BALANCE SHEET**  
**AS AT 31 MARCH 2020**

	Note	2020 £	As restated 2019 £
<b>Fixed assets</b>			
Tangible assets	8	3,150	18,401
		<u>3,150</u>	<u>18,401</u>
<b>Current assets</b>			
Debtors	9	291,415	165,753
Cash at bank and in hand		859,280	966,703
		<u>1,150,695</u>	<u>1,132,456</u>
Creditors: amounts falling due within one year	10	(263,957)	(175,075)
<b>Net current assets</b>		<u>886,738</u>	<u>957,381</u>
<b>Total assets less current liabilities</b>		<u>889,888</u>	<u>975,782</u>
<b>Net assets excluding pension asset</b>		<u>889,888</u>	<u>975,782</u>
<b>Total net assets</b>		<u><u>889,888</u></u>	<u><u>975,782</u></u>
<b>Charity funds</b>			
Restricted funds	12	313,743	282,313
Unrestricted funds	12	576,145	693,469
<b>Total funds</b>		<u><u>889,888</u></u>	<u><u>975,782</u></u>

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**THE REDBRIDGE COUNCIL FOR VOLUNTARY SERVICE**

**(A company limited by guarantee)**

**REGISTERED NUMBER: 2569614**

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**BALANCE SHEET (CONTINUED)**  
**AS AT 31 MARCH 2020**

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The entity was entitled to exemption from audit under section 477 of the Companies Act 2006.

The members have not required the entity to obtain an audit for the year in question in accordance with section 476 of the Companies Act 2006.

However, an audit is required in accordance with section 144 of the Charities Act 2011.

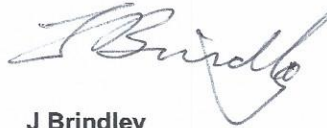
The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements have been prepared in accordance with the provisions applicable to entities subject to the small companies regime.

The financial statements were approved and authorised for issue by the Trustees on 02 December 2020 and signed on their behalf by:



**V Cummins**  
Chair of Trustees



**J Brindley**  
Treasurer

The notes on pages 16 to 31 form part of these financial statements.

**THE REDBRIDGE COUNCIL FOR VOLUNTARY SERVICE**  
(A company limited by guarantee)

**STATEMENT OF CASH FLOWS**  
**FOR THE YEAR ENDED 31 MARCH 2020**

	2020 £	2019 £
<b>Cash flows from operating activities</b>		
Net cash used in operating activities	(106,509)	43,431
<b>Cash flows from investing activities</b>		
Purchase of tangible fixed assets	(2,108)	(1,620)
<b>Net cash used in investing activities</b>	(2,108)	(1,620)
<b>Cash flows from financing activities</b>		
Interest received	1,194	761
<b>Net cash provided by financing activities</b>	1,194	761
<b>Change in cash and cash equivalents in the year</b>	(107,423)	42,572
Cash and cash equivalents at the beginning of the year	966,703	924,131
<b>Cash and cash equivalents at the end of the year</b>	859,280	966,703

The notes on pages 16 to 31 form part of these financial statements

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**THE REDBRIDGE COUNCIL FOR VOLUNTARY SERVICE**  
**(A company limited by guarantee)**

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**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 MARCH 2020**

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**1. Accounting policies**

**1.1 Basis of preparation of financial statements**

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

The Redbridge Council for Voluntary Service meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

**1.2 Company status**

The company is a company limited by guarantee. The members of the company are the Trustees named on page 1. In the event of the company being wound up, the liability in respect of the guarantee is limited to £10 per member of the company.

**1.3 Income**

All income is recognised once the Company has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

**1.4 Expenditure**

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Support costs are those costs incurred directly in support of expenditure on the objects of the company and include project management carried out at Headquarters.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the Company's objectives, as well as any associated support costs.

**1.5 Interest receivable**

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the Company; this is normally upon notification of the interest paid or payable by the institution with whom the funds are deposited.



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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2020**

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**1. Accounting policies (continued)**

**1.6 Tangible fixed assets and depreciation**

Tangible fixed assets costing £500 or more are capitalised and recognised when future economic benefits are probable and the cost or value of the asset can be measured reliably.

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives, using the straight-line method.

Depreciation is provided on the following bases:

Fixtures and fittings	- 10 years straight line
Office equipment	- 8 years straight line
Computer equipment	- 3 years straight line

**1.7 Debtors**

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

**1.8 Cash at bank and in hand**

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

**1.9 Liabilities and provisions**

Liabilities are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the Company anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised in the statement of financial activities as a finance cost.

**1.10 Financial instruments**

The Company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.



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**1. Accounting policies (continued)**

**1.11 Pensions**

The Company operates a defined contribution pension scheme and the pension charge represents the amounts payable by the Company to the fund in respect of the year.

**1.12 Fund accounting**

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Company and which have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the Company for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Investment income, gains and losses are allocated to the appropriate fund.

**2. Income from charitable activities**

	<b>Unrestricted funds 2020 £</b>	<b>Restricted funds 2020 £</b>	<b>Total funds 2020 £</b>	<i>As restated Total funds 2019 £</i>
Grants	225,303	871,887	<b>1,097,190</b>	1,570,580
<i>Total 2019 as restated</i>	<u>821,029</u>	<u>749,551</u>	<u><b>1,570,580</b></u>	

**3. Investment income**

	<b>Unrestricted funds 2020 £</b>	<b>Total funds 2020 £</b>	<i>Total funds 2019 £</i>
Investment income	1,194	<b>1,194</b>	761
<i>Total 2019</i>	<u>761</u>	<u><b>761</b></u>	

**THE REDBRIDGE COUNCIL FOR VOLUNTARY SERVICE**  
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**4. Analysis of expenditure by activities**

	Activities undertaken directly 2020 £	Support costs 2020 £	Total funds 2020 £	Total funds 2019 £
Direct costs	1,051,354	132,924	1,184,278	1,276,461
<i>Total 2019</i>	<i>1,237,296</i>	<i>39,165</i>	<i>1,276,461</i>	

**Analysis of direct costs**

	Total funds 2020 £	As restated Total funds 2019 £
Staff costs	654,589	687,127
Rent, rates & service charges	74,934	72,581
Other premises costs	1,077	1,711
Insurance	1,488	1,585
Sundry expenses	855	3,326
Printing, postage, stationery & telephone	13,559	17,694
Information, publications & subscriptions	7,553	15,192
Delivery of London Councils contract	169,215	337,809
External trainers fees	30,221	25,795
Consultancy	12,963	30,775
Depreciation	4,147	4,852
Travelling & Vounteers expenses	1,442	2,175
Bad debt written off	10,800	1,853
Training	1,313	1,548
Computer & equipment expenses	61,286	25,991
Meeting and conferences	5,912	7,282
	<b>1,051,354</b>	<b>1,237,296</b>

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**THE REDBRIDGE COUNCIL FOR VOLUNTARY SERVICE**  
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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2020**

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**4. Analysis of expenditure by activities (continued)**

**Analysis of support costs**

	<b>Total funds 2020 £</b>	<i>Total funds 2019 £</i>
Audit and Accountancy	11,150	13,800
Recruitment costs	4,419	7,389
Legal and professional	103,162	16,810
Sundry expenses	980	1,166
Loss on disposal of assets	13,213	-
	<u>132,924</u>	<u>39,165</u>

**5. Auditors' remuneration**

	<b>2020 £</b>	<i>2019 £</i>
Fees payable to the Company's auditor for the audit of the Company's annual accounts	9,450	13,800
Fees payable to the Company's auditor in respect of:		
All advisory services not included above	18,000	-
All non-audit services not included above	54,300	16,047

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**NOTES TO THE FINANCIAL STATEMENTS  
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**6. Staff costs**

	2020 £	2019 £
Wages and salaries	631,125	646,474
Contribution to defined contribution pension schemes	23,464	40,653
	<u>654,589</u>	<u>687,127</u>

The average number of persons employed by the Company during the year was as follows:

	2020 No.	2019 No.
Employees	<u>36</u>	<u>41</u>

No employee received remuneration amounting to more than £60,000 in either year.

The total amount of employee benefits (including employer pension contributions) received by the key management personnel for their services to the charity was £127,334 (2019: £157,839).

**7. Trustees' remuneration and expenses**

During the year, no Trustees received any remuneration or other benefits (2019 - £NIL).

During the year ended 31 March 2020, expenses totalling £1,530 were reimbursed or paid directly to 4 Trustees (2019 - £400 to 3 Trustees).



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**NOTES TO THE FINANCIAL STATEMENTS  
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**8. Tangible fixed assets**

	Fixtures and fittings £	Office equipment £	Computer equipment £	Total £
<b>Cost or valuation</b>				
At 1 April 2019	25,000	68,867	65,851	159,718
Additions	-	2,108	-	2,108
Disposals	(25,000)	(68,868)	(59,541)	(153,409)
At 31 March 2020	-	2,107	6,310	8,417
<b>Depreciation</b>				
At 1 April 2019	9,375	67,994	63,948	141,317
Charge for the year	3,125	198	824	4,147
On disposals	(12,500)	(68,155)	(59,541)	(140,196)
At 31 March 2020	-	37	5,231	5,268
<b>Net book value</b>				
At 31 March 2020	-	2,070	1,079	3,149
At 31 March 2019	15,625	873	1,903	18,401

**9. Debtors**

	2020 £	2019 £
<b>Due within one year</b>		
Trade debtors	264,294	139,992
Other debtors	1,515	-
Prepayments and accrued income	25,606	25,761
	<u>291,415</u>	<u>165,753</u>



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**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 MARCH 2020**

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**10. Creditors: Amounts falling due within one year**

	2020 £	2019 £
Trade creditors	77,169	53,496
Other taxation and social security	7,829	15,591
Other creditors	15,685	4,371
Accruals and deferred income	163,274	101,617
	<u>263,957</u>	<u>175,075</u>

At the balance sheet date, the charity was holding funds received in advance for Redbridge Young Advisors, VCS Infrastructure Support and the Young Londoner's Fund.

**11. Prior year adjustments**

As noted in the Statement of Financial Activities, a prior year adjustment has been made. This was due to the incorrect classification of funds between restricted and unrestricted in previous years. The net impact of this prior year adjustment is a decrease in restricted funds of £143,427 and an increase in unrestricted funds of £143,427 as at 1 April 2019.

**THE REDBRIDGE COUNCIL FOR VOLUNTARY SERVICE**  
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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2020**

**12. Statement of funds**

**Statement of funds - current year**

	As restated Balance at 1 April 2019 £	Income £	Expenditure £	Transfers in/out £	Balance at 31 March 2020 £
<b>Unrestricted funds</b>					
General Funds - all funds	693,469	226,497	(342,568)	(1,253)	576,145
<b>Restricted funds</b>					
Cancer Champions	-	30,000	(7,409)	-	22,591
LBR - Public and Voluntary Sector Partnership	-	8,000	(7,815)	-	185
NHS Redbridge CCG - Health Partnership	-	58,596	(58,596)	-	-
LBR - Volunteer Project	-	75,000	(74,878)	-	122
Building Better Opportunities - Community Links	33,188	49,226	(48,943)	-	33,471
Building Better Opportunities - Renaisi "RISE"	3,871	-	-	-	3,871
LBR - TB	55,485	35,000	(31,479)	-	59,006
City Bridge Trust	-	49,500	(49,290)	-	210
LBR - Exercise Project	6,801	80,990	(86,475)	-	1,316
Redbridge Institute of Adult Education - Community Learning	28,563	39,780	(37,992)	-	30,351
MOPAC	8,063	28,900	(23,956)	-	13,007
LBR - Expanding Role of Health Buddies	24,202	-	-	-	24,202
LBR - Food Poverty	1,965	-	(1,965)	-	-
DoH - Social Prescribing	39,912	200,000	(202,000)	-	37,912
LBR - Social Prescribing	50,000	-	-	-	50,000
Progress in Work	-	65,000	(64,808)	-	192
LBR - Latent TB	7,091	15,649	(14,270)	-	8,470
HNPCN	-	9,728	(8,103)	-	1,625
LBR - HIV	7,976	30,888	(27,883)	-	10,981
Positive Pathways	15,196	45,230	(45,464)	-	14,962
Young Londoners Fund	-	29,400	(28,131)	-	1,269
Childrens Network	-	21,000	(22,253)	1,253	-
	282,313	871,887	(841,710)	1,253	313,743
<b>Total of funds</b>	<b>975,782</b>	<b>1,098,384</b>	<b>(1,184,278)</b>	<b>-</b>	<b>889,888</b>



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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2020**

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**12. Statement of funds (continued)**

The specific purpose for which the funds are to be applied are as follows:

**Cancer Champions:** To promote community awareness of cancer screening and support services.

**London Borough of Redbridge - Public and Voluntary Sector Partnership:** Support to the Voluntary and community sector representatives on this committee, including managing the election of vcs representatives.

**NHS Redbridge CCG - Health Partnerships:** Project to enhance partnership working between voluntary and community groups and local NHS bodies.

**London Borough of Redbridge - Volunteer Project:** Volunteer Centre to increase the volunteering levels in Redbridge, by working with organisations across the Borough to source volunteer placements and by helping individuals who want to volunteer into suitable placements.

**Building Better Opportunities - Community Links "Create your future":** BAME women to undertake a range of activities designed to support long-term unemployed or economically inactive BAME women who face multiple barriers to entering work or training.

**Building Better Opportunities - Renaisi "RISE":** To provide targeted support to address the complex barriers faced by working age unemployed and economically inactive refugees in seeking and obtaining employment.

**London Borough of Redbridge - TB:** To raise awareness about TB amongst communities who are high risk of TB, through a team of community leaders who will be called "Health Buddies".

**City Bridge Trust:** To support and enhance RedbridgeCVS's information provision and make a significant improvement in local civil society groups' effective use of IT, including having their own online presences.

**London Borough of Redbridge - Exercise Project:** Encourage people to exercise regularly - Particularly groups at high risk of suffering health inequalities.

**Redbridge Institute of Adult Education - Community Learning:** This was previously described as Adult Safeguarded Learning and Informal Adult Learning but is now known as Community Learning. Community Learning is designed to help people of different ages and backgrounds acquire a new skill, re-connect with learning, pursue an interest, prepare for progression to formal courses and/or learn how to support their children better.

**MOPAC:** To help local people engage with the Police the Council and each other in constructive debate about local policing, crime and community safety.

**London Borough of Redbridge - Expanding role of Health Buddies:** To raise awareness on health and wellbeing issues that are identified as high priority. Cancer awareness has been identified as a priority as the uptake of cancer screening programmes is low in Redbridge. The Health and Wellbeing Buddies will be provided training on Cancer by national charities like Cancer Research UK and local Clinical lead for Cancer.

**London Borough of Redbridge - Food Poverty:** To develop a Food Poverty Action Plan for Redbridge as well as carry out engagement with local residents and businesses. The aim of this project is to find out barriers faced by local residents in accessing affordable healthy food in the borough and come up with recommendations to reduce food poverty.



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**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 MARCH 2020**

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**12. Statement of funds (continued)**

**London Borough of Redbridge - Social Prescribing:** Means of enabling a GP, nurse or other healthcare professionals to refer patients for support to find extra services. This is to help improve health and wellbeing and to make positive changes for patients.

**Department of Health - Social Prescribing:** Means of enabling a GP, nurse or other healthcare professionals to refer patients for support to find extra services. This is to help improve health and wellbeing and to make positive changes for patients.

**London Borough of Redbridge - Domestic Awareness:** Following a recommendation from the Redbridge Fairness Commission we were asked to run a pilot project raising awareness of domestic abuse within community groups and encouraging people to talk about the subject and provide information of support available to victims.

**Breast Cancer Awareness:** To increase awareness of breast cancer, the need for screening and the local screening services available.

**Progress in Work:** to support Redbridge residents claiming jobcentre benefits and/or tax credits who are in low paid work and/or working under 16 hours per week to increase their hours of work and/or pay

**London Borough of Redbridge - Latent TB:** To raise awareness about Latent TB screening amongst at-risk communities, thereby decreasing and eliminating TB cases resulting from reactivation of latent TB. The Health and Wellbeing Buddies will organise awareness sessions amongst community and voluntary groups and faith places.

**London Borough of Redbridge – Redbridge Children and Young Peoples Network:** to facilitate a network of groups working with, and for, children and young people A previously independent charity which merged with Redbridge CVS in 2018

**HNPCN:** To employ, train, manage and support a social prescribing Link Worker.

**London Borough of Redbridge - Positive East HIV Awareness:** to use health partnerships and community groups to raise awareness of HIV and HIV support services.

**Dept of Work and Pensions and London Borough of Redbridge - Positive Pathways:** to provide advice and guidance to people seeking employment.

**Young Londoners Fund:** To provide Young Londoners Fund grantees and organisations who are planning to apply to the YLF with access to a network that can provide advice, guidance and support on how to achieve their objectives and outcomes.

**Children's Network:** to facilitate a network of groups working with, and for, children and young people.

The transfer between funds relates to use of general funds on restricted projects.

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**NOTES TO THE FINANCIAL STATEMENTS  
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**12. Statement of funds (continued)**

**Statement of funds - prior year**

	<i>Balance at 1 April 2018 As restated</i> £	<i>Income</i> £	<i>As restated Expenditure</i> £	<i>As restated Transfers in/out</i> £	<i>As restated Balance at 31 March 2019</i> £
<b>Unrestricted funds</b>					
General Funds - all funds	506,948	773,387	(578,929)	(7,937)	693,469
<b>Restricted funds</b>					
LBR - Public and Voluntary Sector Partnership	2,410	8,000	(10,410)	-	-
NHS Redbridge CCG - Health Partnership	25,711	58,595	(84,306)	-	-
LBR - Volunteer Project	7,095	75,000	(89,627)	7,532	-
Building Better Opportunities - Community Links	2,511	80,138	(49,461)	-	33,188
Building Better Opportunities - Renaisi "RISE"	1,206	7,743	(5,078)	-	3,871
LBR - TB	23,327	35,000	(2,842)	-	55,485
LBR - Exercise Project	-	117,635	(110,834)	-	6,801
Redbridge Institute of Adult Education - Community Learning	17,845	39,780	(29,062)	-	28,563
MOPAC	3,669	28,900	(24,506)	-	8,063
LBR - Expanding Role of Health Buddies	9,528	21,000	(6,326)	-	24,202
Empowering Parents Together	14,236	-	(14,236)	-	-
LBR - Food Poverty	1,965	-	-	-	1,965
DoH - Social Prescribing	-	200,000	(160,087)	-	39,912
LBR - Domestic Awareness	3,014	7,990	(11,004)	-	-
Breast Cancer Awareness	-	-	(360)	360	-
Latent TB	2,061	15,721	(10,691)	-	7,091
RCYPN	2,449	3,927	(6,376)	-	-
HIV	4,730	7,755	(4,509)	-	7,976
Positive Pathways	5,017	19,770	(9,591)	-	15,196
Children's Network	-	21,000	(21,045)	45	-
LBR - Social Prescribing	-	50,000	-	-	50,000
	126,774	797,954	(650,351)	7,937	282,313

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**NOTES TO THE FINANCIAL STATEMENTS  
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**12. Statement of funds (continued)**

**Statement of funds - prior year (continued)**

	<i>Balance at 1 April 2018 As restated</i>	<i>Income</i>	<i>As restated Expenditure</i>	<i>As restated Transfers in/out</i>	<i>As restated Balance at 31 March 2019</i>
	£	£	£	£	£
<b>Total of funds</b>	<b>633,722</b>	<b>1,571,341</b>	<b>(1,229,280)</b>	<b>-</b>	<b>975,782</b>

**13. Summary of funds**

**Summary of funds - current year**

	<b>As restated Balance at 1 April 2019</b>	<b>Income</b>	<b>Expenditure</b>	<b>Transfers in/out</b>	<b>Balance at 31 March 2020</b>
	£	£	£	£	£
General funds	693,469	226,497	(342,568)	(1,253)	576,145
Restricted funds	282,313	871,887	(841,710)	1,253	313,743
	<b>975,782</b>	<b>1,098,384</b>	<b>(1,184,278)</b>	<b>-</b>	<b>889,888</b>

**Summary of funds - prior year**

	<i>As restated Balance at 1 April 2018</i>	<i>Income</i>	<i>As restated Expenditure</i>	<i>As restated Transfers in/out</i>	<i>As restated Balance at 31 March 2019</i>
	£	£	£	£	£
General funds	506,948	773,387	(578,929)	(7,937)	693,469
Restricted funds	126,774	797,954	(650,351)	7,937	282,313
	<b>633,722</b>	<b>1,571,341</b>	<b>(1,229,280)</b>	<b>-</b>	<b>975,782</b>



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**NOTES TO THE FINANCIAL STATEMENTS  
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**14. Analysis of net assets between funds**

**Analysis of net assets between funds - current period**

	<b>Unrestricted funds 2020 £</b>	<b>Restricted funds 2020 £</b>	<b>Total funds 2020 £</b>
Tangible fixed assets	3,150	-	3,150
Current assets	836,952	313,743	1,150,695
Creditors due within one year	(263,957)	-	(263,957)
<b>Total</b>	<b>576,145</b>	<b>313,743</b>	<b>889,888</b>

**Analysis of net assets between funds - prior period**

	<i>Unrestricted funds 2019 £</i>	<i>Restricted funds 2019 £</i>	<i>Total funds 2019 £</i>
Tangible fixed assets	18,401	-	18,401
Current assets	850,143	282,313	1,132,456
Creditors due within one year	(175,075)	-	(175,075)
<b>Total</b>	<b>693,469</b>	<b>282,313</b>	<b>975,782</b>

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**NOTES TO THE FINANCIAL STATEMENTS  
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**15. Reconciliation of net movement in funds to net cash flow from operating activities**

	2020 £	2019 £
Net income/expenditure for the period (as per Statement of Financial Activities)	(85,894)	294,880
<b>Adjustments for:</b>		
Depreciation charges	4,147	4,852
Dividends, interests and rents from investments	(1,194)	(761)
Loss on the sale of fixed assets	13,212	-
Increase in debtors	(125,662)	(82,462)
Increase/(decrease) in creditors	88,882	(155,083)
<b>Net cash provided by/(used in) operating activities</b>	<b>(106,509)</b>	<b>61,426</b>

**16. Analysis of cash and cash equivalents**

	2020 £	2019 £
Cash in hand	859,280	966,703
<b>Total cash and cash equivalents</b>	<b>859,280</b>	<b>966,703</b>

**17. Analysis of changes in net debt**

	At 1 April 2019 £	Cash flows £	At 31 March 2020 £
Cash at bank and in hand	966,703	(107,423)	859,280
	<b>966,703</b>	<b>(107,423)</b>	<b>859,280</b>

**18. Contingent liabilities**

As at 31st March 2020, the charity is in dispute over the dilapidation payment for the 3rd floor and 5th floor of Forest House. The estimated financial effect is £20,927 (2019: £20,927) for the 3rd floor and £19,975 (2019: £19,975) for the 5th floor.

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**19. Pension commitments**

The company operates a defined contributions pension scheme. The assets of the scheme are held separately from those of the company in an independently administered fund. The pension cost charge represents contributions payable by the company to the fund and amounted to £23,464 (2019: £29,773). The balance outstanding at the balance sheet date was £2,685. (2019: £2,772).

**20. Operating lease commitments**

At 31 March 2020 the Company had commitments to make future minimum lease payments under non-cancellable operating leases as follows:

	2020 £	2019 £
Not later than 1 year	1,740	1,740
Later than 1 year and not later than 5 years	2,175	19,140
	<u>3,915</u>	<u>20,880</u>

**21. Members' liability**

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he/she is a member, or within one year after he/she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he/she ceases to be a member.

**22. Related party transactions**

During the year, transactions with the following related parties occurred:

Vision Redbridge Culture and Leisure - Catherine Rowan and Brian Spinks are trustees.

Volunteer Centre Hackney - Ross Diamond is a trustee.

The charity purchased venue hire services and publicity and promotion from Vision Redbridge Culture and Leisure totalling £138 (2019: £869). At the balance sheet date, the amounts outstanding were £Nil (2019: £Nil).

Volunteer Centre Hackney acted as a subcontractor for delivery of contracts for an amount totalling £nil (2019: £9,520). At the balance sheet date, the amounts outstanding were £Nil (2019: £Nil).